

## **CABINET MEMBER UPDATE TO FULL COUNCIL**

**NAME:** Colin Kemp

**PORTFOLIO:** Deputy Leader and Cabinet Member for Economy Development & Infrastructure

**MEETING DATE:** 19 March 2019

1. Surrey County Council has been working in partnership with the Districts and Boroughs to complete four HIF bids. Two bids (A320 Woking Town Centre and Slyfield Area Regeneration Project) have now been submitted and the A320 North in Runnymede and the A22 enhancements in Tandridge should be completed shortly.

2. We have met recently with Rob Moran, Chair of the Surrey Future Steering Board to consider how the Steering Board can strengthen its role in bringing partners together to agree investment priorities to support the county's economy and manage planned growth sustainably.

3. I have been meeting with Economic Development officers from the Districts and Boroughs with the aim of improving relationships and bringing a more joined up approach to engagement with Surrey's current and future businesses.

4. Transport for the South East (TfSE) is currently working to develop its Proposal to Government, which will form the basis of the decision to grant statutory status. The proposal will set out the strategic case for a sub-national transport body in the south east, as well as identifying the powers and responsibilities that TfSE will be seeking from Government, this will be a key source of funding for improved infrastructure in Surrey in the future.

**4. Representing Surrey County Council on both LEPs.** I recently attended the C2C Annual Stakeholder Event on their Local Industrial Strategy (LIS) and will be attending and presenting projects to their Investment Committee. I also attended an EM3 Strategic Board workshop focusing on the strategy for developing their LIS. We are working closely with the East Surrey Districts and Boroughs to develop a clear strategy around Gatwick to ensure that future growth is within Surrey and not just to the areas to the south of the airport. We are currently looking at which boards are established in the Gatwick area.

**5. Promoting apprenticeship and training in Surrey in collaboration with the Surrey Employment and Skills Board.** We are looking to increase apprenticeship provision to meet the local skills gaps, increase participation in apprenticeships by Surrey employers (which includes Surrey County Council) and increase the number of local people completing apprenticeships.

**6. Promoting tourism in Surrey.** We have been exploring options for a destination management organisation for Surrey including supporting Visit Surrey.

## **CABINET MEMBER UPDATE TO FULL COUNCIL**

**NAME:** Charlotte Morley

**PORTFOLIO:** Corporate Support

**MEETING DATE:** 19 March 2019

Most of what I have been doing is related to the Transformation full business cases (FBCs) for which I am lead Cabinet Member.

**Agile Workforce** The Agile Workforce project is currently trialling mobile computers and applications with Social Care to enable information to be entered into systems while with the resident rather than having to take notes then return to the office to enter the information. The benefit of being able to enter the information as part of the conversation with the resident has been seen, resulting in better information quality and well as being quicker. To support Agile Working, a network of champions is being established. The procurement of the new devices was the subject of a report at the last Cabinet meeting. This work is also supporting the Closer to Residents project by looking at future working practices for staff and the support and equipment they will need to enable this. The project has developed a new Windows 10 computer build for the new mobile computing equipment and is addressing enhancements to the bandwidth and resilience of the council's network infrastructure to support more mobile staff.

**Customer Experience** Customer Services will introduce a new team in spring 2019 to manage initial enquiries and referrals as part of the Children's Family Safeguarding Hub. This model will go live ahead of the next OFSTED inspection and enable appropriate priority to be given to urgent safeguarding issues, as well as making a significant contribution towards savings. The service is also working with partners to re-design digital transactions for highway defects and enquiries e.g. pothole reporting. This will encourage self-service and proactively give customers information to deflect demand. Plans are also being developed to bring identified highways back office activity into the 'front door', either digitally or through the contact centre. This has the potential to generate savings and improve the customer journey. In July 2019, Customer Services will begin to manage initial enquiries for SEND, improving the first contact experience for families and freeing up resource within the service. Finally, a new Blue Badge system went live in February 2019 which will lead to improvement in the processing of customer applications.

**Digital** This project aims to establish new technology to support a number of services with their transformation plans. Backlog and repetitive processes have been automated using robotic process software. Customer Experience is enabled with the development of a new online portal for residents reporting highways concerns. The Adult Social Care Practice Improvement project online portal requirements are being delivered. The intent is to extend use of these technologies to multiple services. Citizens Online, a charity, are working with the council to ensure residents are supported in accessing digital services. Both projects are working to identify opportunities to further engage, promote and drive the ambition of Digital and Agile across the Council and build these into the organisation's design and working practices. This is aligned with the council's prior commitment to the Local Digital Declaration.

**Orbis Value For Money** There is currently a review taking place to ensure that the structure of Orbis is such that all of the partners receive the maximum possible benefit from the partnership. Within Orbis, the agreed savings targets are being met.

## **CABINET MEMBER UPDATE TO FULL COUNCIL**

**NAME:** Denise Turner-Stewart

**PORTFOLIO:** Community Safety, Fire and Resilience

**MEETING DATE:** 19 March 2019

### **Fire Transformation**

A 12-week public consultation about Surrey's fire and rescue service began on Monday 4 March 2019, '[Making Surrey Safer 2020 - 2023' consultation](#). The plan outlines how the Service will improve the way services are delivered to ensure communities are safer, whether it be preventing and protecting people from fire and other risks, or responding swiftly and effectively to the emergencies that occur. The consultation is asking for views on three proposals:

- Spending more time on community and business safety to help prevent emergencies occurring in the first place
- Maintaining the number of fire stations in Surrey and changing how some of them are crewed
- Recovering costs from some non-emergencies to re-invest in Surrey Fire and Rescue Service.

The consultation is part of Surrey Fire and Rescue Service's vast programme of work to transform the Service. This programme also addresses the findings of the recent Her Majesty's Inspectorate of Constabulary and Fire and Rescue Services (HMICFRS) inspection and will promote cultural reform.

### **Community Safety**

We are leading a project with Public Health to introduce a health based approach to preventing and reducing serious youth violence, which includes knife crime. This is very topical at the moment following the success of such an approach in Scotland and the desire to introduce it in London boroughs. A public health approach recognises that violence has root causes, it can be treated, and prevented. Although a public health approach does not rely on law enforcement as the 'solution' to tackle violence, enforcement remains a key element. Immediate multiagency opportunities for intervention include work on knife carriage, tackling exclusions and work in care and trauma centres.

However, the start point is to overlay police data, ambulance call out data, A&E data and attitudinal surveys (to name but a few sources) in order to understand the true scale of the issue in Surrey and the hotspot locations for joint action with our partners.

### **Trading Standards**

The service is working hard on Brexit preparedness, including the potential for increased demands from potential Brexit related scams targeting business and residents, product safety and animal health and welfare issues.

Demand to tackle the importation of unsafe products continues to grow through Surrey based transit sites for Heathrow, with the demand more than doubling in recent months. So far this year we have stopped the supply of over 35,975 unsafe and non-compliant products. In January the service started work on a new initiative providing legal enforcement back up to the Advertising Standards Authority. The service will help the ASA ensure truth and honesty in advertising, thus protecting Surrey residents, and ensuring fairness and a level playing field for Surrey businesses.

Financial savings for residents as a result of our interventions and investigations have continued to increase, with savings so far this year of at least £764,393 compared to total savings in 17/18 of £559,435.

### **Prudential Ride London Surrey**

The route change for this year's event is being shared with local residents and businesses, and a public consultation will take place later this year around the future of the event.

## **CABINET MEMBER UPDATE TO FULL COUNCIL**

**NAME:** Julie Iles

**PORTFOLIO:** Cabinet Member for All-Age Learning

**MEETING DATE:** 19 March 2019

There has been a strong response from residents to the recent public consultation on a new Special Education Needs and Disability (SEND) strategy for Surrey. Between 30 October 2018 and 4 January 2019 over 1100 people completed the online survey, and many others attended the local consultation events in each district and borough. The strategy sits at the heart of an overall SEND transformation programme led by the Council. This work will see us investing more into earlier identification of need and support, creating additional specialist places in Surrey and upskilling the workforce to support children and young people with SEND to progress in their education.

This investment in transformation over two years directly through the SEND transformation programme and two associated programmes (All Age Learning Disability and Family Resilience) was agreed by Cabinet, with the aim of achieving financial sustainability for the Council within three years. This is particularly important as national funding has not increased in line with demographic change and demand. There are changes in SEND needs, for example an increase in the number of children identified with autism, which means a change in the type of service provision is required; and legislative change has meant an increase in the age range from birth to 25 years for entitlement to statutory provision.

As part of the Libraries and Cultural Services transformation we are considering how best to design services for the future which will meet the changing needs of our users and communities. The recent consultation informed the guiding principles which will take our thinking forward and we have already been working with our borough and district partners to understand the need in their localities. With in-depth knowledge of their local areas in Surrey, all county councillors can contribute to helping us to rethink how we use our library spaces and work creatively to co-locate with other partners. We can also improve access through new technologies.

To start my rounds of school visits I recently went to Bishop David Brown School in Woking where I was impressed by the commitment to learning and inclusivity. Rated 'good' by Ofsted in January 2019, the schools' leaders have high expectations of all pupils and have rapidly improved pupils' attendance and educational outcomes. In Surrey, 94% of schools are good or outstanding, compared to 85% nationally, which places us 17<sup>th</sup> in the national Dept. of Education ranking. For 15 years, Surrey County Council worked in an education joint venture, with Babcock 4S, to deliver a sustainable and successful approach to improving education for children and young people in the county. Although the joint venture in its current form concludes on 31 March 2019, the council will continue to work closely in partnership with Strictly Education (the new name for Babcock 4S) and with schools in a schools led system of improvement and support. Good and outstanding school performance will continue to be a priority focus for SCC, as it sits at the heart of our commitment to ensuring no child is left behind.

Finally, I am delighted to be able to report that 81% of Surrey pupils were offered their first choice secondary school despite a record number of applications. All Surrey pupils who applied for a place have received one. We have made a large investment in extra school places and have provided 19,000 more across the system – both in primary and secondary schools – over the last ten years. The council will continue to work closely with schools and other partners to meet demand for places in Surrey. Thousands more are planned over the next few years to make sure everyone who needs a school place gets one.

## CABINET MEMBER STATEMENT TO FULL COUNCIL

**NAME:** Mary Lewis

**PORTFOLIO:** Cabinet Member for Children

**MEETING DATE:** 19 March 2019

A great deal has happened in the area of **Children, Young People and Families' wellbeing** since the last report to Full Council in December:

Over the last 6 months we have been **restructuring our services** - which is key to the transformation programme - and having already appointed a new leadership team and service managers, the final phase is now concluding with our new structure in place from next month.

The **Surrey Safeguarding Children's Board** is chaired independently and Simon Hart has recently been appointed to this post. Simon is a hugely experienced Chair and will help us ensure that all partners embrace 'working together' for children in Surrey and steer us through this important year for the board, both in terms of [its role in providing strategic oversight](#) across all organisations working to safeguard children and also as we transition to the new Safeguarding Partnership arrangements later in 2019. The **Effective Family Resilience (levels of need) document** was agreed with partner agencies in January and explains how together we will act as soon as problems emerge, share information and provide effective, timely support to enable children and their families to overcome difficulties and become more resilient so that they can manage future life challenges independently.

The launch of the [Surrey Children's Services Academy \(SCSA\)](#) on Thursday 17 January was an important milestone in our work with partners across Surrey to support children and families. The SCSA is something of a national first in terms of the scale of partnership involvement and is being developed across agencies in Surrey to deliver and coordinate learning and development and support to staff throughout their careers.

Following the endorsement from Cabinet to develop a more targeted **Family Centre model** based on outreach, we are developing 21 Family Centres and 9 satellites, located in areas where they are **most needed**. We are working with existing Children's Centre providers to develop local proposals / solutions to become lead providers in their area and once these are agreed we will be awarding the new contracts.

Over the next 2 months we will be carrying out a review of the '**Youth Offer**' to understand existing provision, any gaps and opportunities to shape these valuable services going forward.

This will include discussions about maximising the use of existing youth centres with the voluntary, community and faith organisations and the District and Borough Councils.

In January we announced to Districts and Boroughs that the county council will continue to fund the **Family Support Programme** beyond next year after the national Troubled Families Programme is scheduled to end. This will be closely aligned to the Family Resilience model of practice by ensuring children with the appropriate level of need are referred to the programme through the new Early Help Hub.

On 23 & 24 January Ofsted carried out a monitoring visit to evaluate our **Corporate Parenting** services and the experiences of **children in care** in Surrey and [found the service safe with no evidence of unsafe work](#). Ofsted noted the improvement in our arrangements for the Corporate Parenting Board, I thank all Councillors and Officers involved in driving this improvement. The inspectors identified a number of areas of improved practice over the last 6 months. However several examples of poor practice were also found. We know we have a way to go and services are not yet good enough for children and families. We also have a number of other inspections coming up this year: April 2019 (Commissioner 6-month review), June 2019 (2-day Ofsted visit), and October 2019 (Commissioner 12-month review)

Due to the pace and breadth of change, I have started a monthly newsletter for Members:

- [Children's Improvement Newsletter - January 2019](#)
- [Children's Improvement Newsletter - February 2019](#)

## **CABINET MEMBER UPDATE TO FULL COUNCIL**

**NAME:** Matt Furniss

**PORTFOLIO:** Highways and Transport

**MEETING DATE:** 19 March 2019

**Highways budget 2019/20** Highways and Transport are progressing a number of activities as part of the council wide Transformation programme in response to managing the budget pressures. This includes reviewing whether additional income can be achieved through existing activities or expanding activities, for example advertising on the highway, and the provision of increased digital solutions to make our processes more efficient, for example around our online offer for customers.

**Investment programme in our Highways assets** Targeted investment across our major highway assets continues to be a priority and the Capital maintenance programmes for 2019/20 have now been published. Members can find the current and 2019/20 works programmes [on our website](#). These programmes will deliver improvement in condition and operation across the county on roads, pavements, bridges, traffic signals, drainage and safety barriers. Maximising the maintenance opportunity by increased coordination and collaboration with external partners on complex schemes has been a particular feature this year. We are also pleased to be able to continue into the second year of the Severe Weather recovery programme with the additional £8m funding significantly supplementing the business as usual maintenance programme.

We will also continue to maximise other funding opportunities such as the LEPs and 2019/20 will see further resilience works on the A23 and A31.

**Communication** The Highways Team are continually seeking opportunities to improve the communication of our works and updates to our councillors, residents and partners. Recently, officers have been piloting the use of Facebook to promote the fortnightly video bulletins. This has been done in three areas: Waverley, Guildford and Surrey Heath, working in conjunction with the Community Partnership Team to promote through the Local and Joint Committee accounts. This is seeking to supplement the existing Twitter messaging. It is expected, following analysis of the results, to roll this out across all boroughs and districts.

The increased volume of work being carried out over the last year through the severe weather fund has brought many challenges for communication. The pace of delivery and fluid nature of the programme has made it very difficult to provide timely information in a number of cases, but the Works Communication Team are working hard with Kier and our operational teams to improve this.

**SEND Transport** - Collaborative work continues across a number of services to develop SEND transport provision. Our work includes a comparison of provision and practice with other local authorities around the country. This is to benchmark our services and learn from best practice. Work also continues on the development of closer to home school place provision. This will improve outcomes for children and their families, whilst making transport delivery more efficient. The aim is to deliver a more effective service for children and young people that supports them to learn and to become independent, and to be financially sustainable over the longer term.

This work is also feeding into the Transformation Programme, which is undertaking a wider strategic commissioning review of transport.

## **CABINET MEMBER UPDATE TO FULL COUNCIL**

**NAME:** Melville Few

**PORTFOLIO:** Finance

**MEETING DATE:** 19 March 2019

- Outturn 2019
  - The current outturn at the end of period 10 indicates the Council is on track to end the financial year without the use of reserves to balance the budget.
  - The mid-year exercise to set individual budget envelopes which identified potential of £10.5m savings through transformation plans has provided the focus on achieving a result without using reserves.
  - This will be a tremendous achievement given the task of finding savings of £106m for the year.
  - Individual Cabinet Members have all confirmed the outlooks for the remaining two months of the year which support the optimism for my statement above.
  
- Budget 2019/20
  - Work will shortly commence before the beginning of the new financial year for challenge meetings with each service including the Cabinet Member to understand the deliverability and phasing of savings plans included in the budget.
  
- Other
  - Visited neighbouring authorities to understand the role of Cabinet Member for Finance with relation to:
    - Cabinet colleagues
    - Section 151 officer

## **CABINET MEMBER UPDATE TO FULL COUNCIL**

**NAME:** Mike Goodman

**PORTFOLIO:** Environment

**MEETING DATE:** 19 March 2019

**Waste** Following a decision by Cabinet in January, changes to how CRCs operate are being implemented including charges for construction wood (June 2019) and 'recycling-only' services at 4 CRCs (7 May 2019). The Cabinet also established a task group, chaired by Cllr Povey, to consider the impact of the Government's Resources and Waste Strategy, which is due to make its initial findings known in June 2019. We are also reviewing our future waste strategy.

**Single-use Plastics (SUP) Strategy for Surrey & action plan** have now been officially approved by all Surrey Waste Partnership (SWP) member authorities. To support our SUP strategy objectives, we have partnered with Paper Straw Group (PSG) to launch a Surrey Straw Switch campaign. We intend to be the first county in the country to help businesses to swap from plastic to paper straws. Woking and Surrey Heath will be the first boroughs to implement the switch at the end of this month.

**Heathrow** Our response to the recent **Heathrow Airspace** and Future Operations consultation made a number of key points, including:

- Objection to the use of Independent Parallel Approaches which would see a worsening in overflight and associated noise impact for many local communities across north Surrey
- That concentrated flight paths with no respite are not acceptable
- The need for adequate compensation for those experiencing significant increases in overflight and noise disturbance

Considering the Heathrow Southern Rail Access, I met the Department for Transport and Heathrow on 10 March when I again made the case for this vital infrastructure, which must be in place before any new runway opens. This will be discussed at the HSPG Leaders meeting later this week, as government has asked that we help shape the option criteria for potential schemes.

**South Western Railway-** On 19 May South Western Railway will be introducing changes to its timetable, adding over 300 train services per week. Many of these service enhancements are based on consultations that were undertaken with stakeholders, including this council.

**Concessionary Fares** - On 29 January Cabinet decided to move to the England wide statutory scheme for disabled pass holders from 1 April, i.e. remove the additional offer of free travel before 09.30 and after 23.00 on weekdays. We have worked hard to secure agreement with a number of bus operators who are now willing to offer either a flat fare or half fare to disabled pass holders before 09.30. This will mitigate the impact and comes at no cost to the council.

**Excetera Busses** - On Monday 11 March, the County Council was informed that for financial reasons, Buses Excetera was unable to run any bus services. There had been no previous indication that this was to occur. The Local Bus Team in the Strategic Transport Group rapidly engaged with schools and colleges to keep them appraised. They then obtained alternative suppliers, so that all school/college journeys were covered from Monday afternoon with usual routes and timetables and minimum disruption. We have now covered all those services affected until July.

**25 Year Strategy for the Countryside Estate** - Following a wide-ranging engagement programme we are now drafting a new strategy. The key themes emerging are: Information and engagement with the public, access for health and wellbeing, managing our landscape and biodiversity and supporting farmers and rural businesses on the estate. The strategy will be discussed at Select Committee and subsequently at Cabinet; the Secretary of State Environment has confirmed that he will launch the Strategy in July.

**Car parking** –Later this month, charges will be in place in two car parks at Whitmoor Common on Salt Box Road. A summary of car income & expenditure will be published online in the autumn this year. I responded to a petition to scrap car-parking charges on the Countryside Estate [at Cabinet on 26 February](#).

## **CABINET MEMBER UPDATE TO FULL COUNCIL**

**NAME:** Sinead Mooney

**PORTFOLIO:** Adults and Health

**MEETING DATE:** 19 March 2019

Since joining the Cabinet as portfolio holder for Adult Social Care and Health it has been a busy few months. The key areas of priorities are:

**The Adult Social Care Budget Position:** The forecast underspend has increased to £21.3m. Members will recall that the Department was set a target to underspend its 18/19 budget by £10.7m, so this is a real achievement. The savings have been achieved mostly in older people's services, through a reduction in the numbers of people receiving services, particularly in residential and nursing care and by keeping inflationary increases in the costs of care to a minimum. Performance remains strong, particularly in the critical areas of delayed transfers of care, which is a real achievement given the reduction in spend. Despite the progress we have made, we are still some way from being in a position to deliver the 19/20 budget envelope. Spend needs to continue to fall month by month and there will be additional pressures from increases in demand and cost pressures from providers during the year. This will have to be met from a budget which is actually falling in cash terms.

**Technology Enabled Care:** The Council has funded a traditional community alarm and telecare service for many years to support people with eligible needs and enable them to live safely and securely at home. The service is provided through the schemes operated by the eleven District & Borough Councils. We are exploring the greater use of TEC under the Council's broader digital transformation work with a view to developing an expanded offer for residents by April 2020. This will be developed in consultation with the District and Borough Councils.

**Accommodation with Care and Support** The Council has previously set out our ambitions in respect of commissioning significantly more extra care housing for older people (up to 2000 units) and reducing the numbers of younger adults living in residential care through the development of specialist independent housing with care and support (700 units). Officers from the Council recently met Housing Officers from the Districts and Boroughs to share this vision and to formally start the process of engaging with key stakeholders. In the coming weeks decisions will be made on 3 sites that have the potential to offer up to 200 extra care housing units for older people. The overarching delivery strategy for the entire programme will be agreed in the summer.

**Annual Public Health Report (APHR)** The annual report entitled The Health and Wellbeing of Older People in Surrey illustrates the great contribution that older people make to our county and celebrates that people are living longer than ever. It highlights some of the health issues particularly associated with getting older, suggests actions people can take themselves to improve their health and makes recommendations on what professionals and organisations should do to support them. The full report is available on [Surreyi](#).

## CABINET MEMBER UPDATE TO FULL COUNCIL

**NAME:** Alison Griffiths

**PORTFOLIO:** Deputy Cabinet Member for All-Age Learning

**MEETING DATE:** 19 March 2019

### **Surrey Adult Learning**

Between 4<sup>th</sup> - 6<sup>th</sup> February, Surrey Adult Learning (SAL) had a matrix reassessment with the assessor visiting our Woking, Camberley and Molesey centres, meeting staff & learners. I am pleased to report that SAL met the matrix standard very successfully.

This has been a huge team effort and will hold us in good stead for our forthcoming Ofsted inspection expected in the summer term.

Recent successful collaboration includes working with the rights and participation team to provide a learning experience for some of their young service users, work is also underway to provide bespoke courses for the All-Age Learning Disabilities Team at two centres from September.

At my visit to the Sunbury Centre I was fortunate enough to attend a class for Adults with Learning Disabilities who were learning about British Values and they were extremely enthusiastic to show off their work.

More recently following a successful preview evening which myself and Cllr Julie Iles attended, the SAL tutor showcase took place at Guilford Harvey Gallery. This provided an opportunity for SAL's talented art, crafts and photography tutors to showcase their work to the public, this event received incredibly good feedback.

### **All Age Learning Disabilities Business Case, Transition from SEND to ASC.**

This programme concentrates on the transition from SEND (Special Education Needs and Disability) to ASC (Adult Social Care), we will work in partnership with Health, Social Care and Education services to develop a transformation pathway that is person focused ensuring the right care at the right time for Surrey Residents.

We will ensure that staff are supported to deliver their respective roles in the new world. For example, extending the wider team skills in terms of linking the newly formed adult team for learning disabilities and/or autism with the breadth of referring teams from Children Services and Health.

The programme will adopt a practical approach however, wherever possible we will build upon the effective preventative/demand management approaches we have gained from other areas of our business. For example, planned re-crafting of the 'Early Help Offer' within the Family Resilience model in Children Services and their 'Conditions for Success'

The additional resource within Transition Team will be primarily to manage the 'front door' into ASC and to undertake the earlier planning, prevention and signposting work from Year 9. Adopting a much earlier approach to developing a lifelong plan/pathway enabling commissioning to plan for an individual's needs well in advance.

### **Joint/Local Committees**

I have been discussing and working with officers on refreshing arrangements for partnership working at a local level, in line with the Council's Organisational Strategy.

A Member Development session took place on 18<sup>th</sup> March, at which our early thinking and preliminary ideas were discussed with Members, whose views, perspectives and suggestions will be invaluable as the work progresses and firmer proposals emerge.

## **CABINET MEMBER UPDATE TO FULL COUNCIL**

**NAME:** Cameron McIntosh

**PORTFOLIO:** Deputy Cabinet Member for Highways

**MEETING DATE:** 19 March 2019

**Voluntary, Community and Faith Sector (VCFS)** - I am working with the Cabinet Member responsible, to gain a better understanding of grant funding and where it is spent, and to maximise this resource so it is used effectively on areas of need in Surrey. Together we are doing some exciting work looking at how we drive resident initiated participation, use and share our resources and skills, better understand need and shift the balance of power so local people feel more in control of local decisions and services that affect their lives. This work has just begun, and we are pulling information together to gain a bigger picture of grant funding, and looking at potential opportunities to match fund in certain areas.

**LED Street Lighting** - I am pleased to announce that, subject to final sign off by the Cabinet Member, the LED Street lighting rollout will commence in the summer. Officers have worked with Skanska, our current contractor, to develop the Deed of Variation to allow this programme to be delivered through the existing PFI contract, through this negotiation officers have been able to make additional savings. The programme will take 3 years to complete and the roll out will be conducted on a ward-by-ward basis through a District/Borough to ensure efficiency. This order will follow the same pattern as the existing maintenance regime which will mean the oldest lamps are replaced first. Replacing them in this order will also mean unnecessary maintenance work is not carried out shortly before the lamps are replaced offsetting some of the cost of the replacement work. Through the delivery of LED we expect to save approximately 60% of the existing energy costs and will start to recognise savings as soon as the first lights are changed. More information will be available to Members once the new contracts are in place.

**Lane Rental** - Government has offered Trial schemes of Lane Rental in both Kent and TfL networks, with the intention of extending this to other permitting authorities. After the initial Lane Rental evaluation report was issued in 2015, by the DfT to Local Authorities, the [DfT then produced its final Lane Rental guidance in September 2018](#). DfT expects that Lane Rental should be applied to 5% of the road network, with utility firms paying up to £2500 per day for works on the highway. The purpose of introducing a Lane Rental scheme is to change the culture around Street Works, encouraging utilities firms to avoid charges by working collaboratively with Surrey and encouraging working at night. Surrey officers have met with Kent, TfL and DfT officers to understand how further how scheme operates. I hope to be meeting the Cabinet Member in Kent with the SCC Cabinet Member for Highways, to explore this at Member level. Officers are still working to determine what a Surrey scheme would look like, weighing up minimising congestion while considering any potential negative financial impact on our own works. The timeline for scheme development and DfT approval should be 12 months,

**Youth Cabinet** - I have been exploring the possibility of engaging the Youth Cabinet (YC) in Surrey with the Cabinet at Surrey and the wider County Council. I believe as part of our [Vision for 2030](#), and a truly modern council must reflect the views of a younger generation in the County. I will be attending YC meetings and have arranged for the YC to visit the next Cabinet Informal meeting in April, to allow members of both Cabinets to share ideas. I will be looking at how a Youth Mayor can engage on some civic events alongside the Chairman of the Council

## **DEPUTY CABINET MEMBER UPDATE TO FULL COUNCIL**

**NAME:** Natalie Bramhall

**PORTFOLIO:** Deputy Cabinet Member for Property

**MEETING DATE:** 19 March 2019

### **County Hall**

The move from County Hall to be closer to our residents in Surrey was [announced by the Leader last December](#) and we will leave County Hall in 2020. We are working towards having the proposals for 'Moving Closer to Residents' presented and decided upon in July 2019. We are planning a small civic heart focused around CLT and Members and we are working on where to locate this model that best meets our residents' needs. We are undertaking some analysis to work out the potential to relocate the remaining staff to our existing office spaces, including existing spaces within other Boroughs and Districts. The move will offer considerable improved effectiveness, efficiency and offer new ways of working through fit for purpose technology and agile working. This change is important and forms a vital part of this move.

### **Asset & Place Programme**

Surrey owns over 5,800 registered assets both within and outside our Surrey boundaries. This programme seeks to review our asset base (operational, non-operational and investment including countryside assets) to identify key opportunities to create capital and revenue income and create new homes and business growth. We are working with our Borough and District partners to look at joint opportunities to drive best value and great outcomes for our residents. In the autumn and throughout February, positive meetings were held with Boroughs and Districts to identify asset opportunities, which the Council is actively pursuing.

The draft Asset and Place Strategy, with an overview of the review, will be brought to Cabinet in April for consideration. This report will also put forward proposals for consolidating the Council's operational estate, based on the Council's service requirements. Too many of the Council's buildings are single use, with several individual buildings operating along the same high street. This is inefficient and expensive and cannot continue during these times of austerity.

At this present time, due to market uncertainty around Brexit and a general "overheating" of the market, we are suspending any further property investments. This decision will be reviewed in due course.

Four sites have now gone forward for the business case and design sign off prior to development under the South Ridge Development LLP Joint Venture with Places for People. The next tranche of 5 sites is currently being reviewed and will come forward to the Leader for approval.

Members have also told me as Deputy Cabinet Member of their frustration in lack of progress of some property projects. We are working closely with officers to clarify project priorities, and to put pace behind their delivery, and have allocated additional resources to do so.

## **DEPUTY CABINET MEMBER UPDATE TO FULL COUNCIL**

**NAME:** Wyatt Ramsdale

**PORTFOLIO:** Deputy Cabinet Member for Environment & Waste

**MEETING DATE:** 19 March 2019

I initially spent time learning the portfolio by trying to meet all the senior managers to understand their aims, objectives and challenges.

I spent some time with officers from Environment & Waste and their finance teams, reviewing actual and forecasted costs against the budget for 2018/19. This includes the anticipated contributions to the waste sinking fund during 2018/19. In addition, I have scrutinised the proposals for additional cost savings at the CRCs (community recycling centres) during 2019/20 that were presented to Cabinet in January 2019.

I was satisfied with the information that has been provided in respect of the forecast outturn for 2018/19 and the information provided to support the cost savings proposals considered by Cabinet in January 2019. I am pleased we have not yet needed to close CRCs.

I am starting to explore further opportunities for cost savings and income generation with officers, including the potential for savings to be achieved in our current waste contract arrangements and in our relationship with Surrey Wildlife Trust.

Surrey Waste Partnership (SWP) will seek to pool resources and identify funding to ensure the successful delivery of the Single Use Plastics (SUP) strategy. While each partner is responsible for working with their staff, suppliers and contractors for SUP elimination/reduction within their own organisations (getting their own house in order), joint work will also be needed to deliver countywide objectives such as raising awareness across Surrey.

Following approval by [Cabinet in December](#), the Surrey Waste Local Plan submission version was published on 14 January 2019, then for a period of 8 weeks we invited representations to be made. Now that this period for representations has ended, the plan, together with all representations and a summary of the issues, will be submitted to the Secretary of State. An examination in public before an independent inspector will follow, most probably during the summer. I understand there are 'no surprises' in the representations but have not yet reviewed them myself.

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